Subject:
Initiation of measures aimed at increasing the Issuer’s share capital

Legal basis:
Article 17(1) MAR – inside information

Report contents:
The Management Board of BEST S.A. (Issuer), with its registered office in Gdynia, announces that on 30 September 2019 it adopted a resolution on initiating measures aimed at increasing the Issuer’s share capital by issuing shares and depriving the existing shareholders of the pre-emptive right.

The Issuer’s Management Board plans to conduct talks with selected financial investors interested in acquiring a minority, non-controlling stake of the new issue of shares. The money obtained in this way will allow BEST Capital Group to maintain its dynamic growth and expand by investing in new claim portfolios.

The financial advisor who will support the Issuer’s Management Board in process of choosing a financial investor will be Rothschild & Co.

The increase in the Issuer’s share capital is planned by 30 June 2020 at the latest.

The Issuer’s Management Board will publish information on the process of increasing the Issuer’s share capital in accordance with the applicable law.

This current report has been published as part of the fulfilment of the Issuer’s obligations under MAR, and is intended to provide information on the contemplated issue of shares, which may be addressed to a selected minority financial investor as part of an increase in the share capital by way of a private subscription, with the existing shareholders being deprived of their pre-emptive right. The Issuer does not plan to conduct a public offering of new issue shares. This report is not intended to promote in any way, directly or indirectly, a subscription for the new issue shares of the Issuer, and is not a promotional material prepared or published by the Issuer for the purpose of promoting its new issue shares or a subscription for such shares, and is not intended to encourage anyone, directly or indirectly, to acquire said shares. The Issuer has not published or made available any materials to promote the new issue shares or a subscription for such shares.

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BEST S.A.
(full name of the issuer)
BEST
(abbreviated name of the issuer)
81-537
(postal code)
Łużycka 8A
(street) (number)
(0-58) 76 99 299
(telephone)
best@best.com.pl
(e-mail)
585-00-11-412
(Tax ID (NIP))

Other finance (fin)
(sector as per GPW (Warsaw Stock Exchange) classification)
Gdynia
(city/town)

190400344
(Statistical No. (REGON))

SIGNATURES OF THE PERSONS REPRESENTING THE COMPANY:

<table>
<thead>
<tr>
<th>Date</th>
<th>First name and surname</th>
<th>Position/Function</th>
<th>Signature</th>
</tr>
</thead>
<tbody>
<tr>
<td>30/09/2019</td>
<td>Krzysztof Borusowski</td>
<td>President of the Management Board</td>
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<tr>
<td>30/09/2019</td>
<td>Marek Kucner</td>
<td>Vice-President of the Management Board</td>
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