

**Polish Financial Supervision Authority
Current Report No. 3/2026**

Prepared on: 20/02/2026

Subject:

Information on transactions on the Issuer's shares received under Article 19 MAR

Legal basis:

Article 19(3) MAR – information on transactions conducted by persons discharging managerial responsibilities

Report contents:

BEST S.A., having its registered office in Gdynia ('Issuer'), hereby announces that today it received from Marek Kucner, Vice-President of the Issuer's Management Board, and FIDUCIA FORTIS Fundacja Rodzinna in organisation, a notification prepared pursuant to Article 19(1) of Regulation (EU) No 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse ('MAR') concerning a transaction in the Issuer's shares carried out on 20 February 2026. FIDUCIA FORTIS Fundacja Rodzinna in organisation is a person closely associated, within the meaning of Article 3(1)(26)(d) MAR, with Marek Kucner, Vice-President of the Issuer's Management Board.

The Issuer has attached to this current report the notifications containing the transaction details.

Annexes:

File	Description
Notification_1.pdf	Notification_1
Notification_2.pdf	Notification_2

BEST S.A. (full name of the issuer)	
BEST (abbreviated name of the issuer)	Other finance (fin) (sector as per GPW (Warsaw Stock Exchange) classification)
81-537 (postal code)	Gdynia (city/town)
Łużycka (street)	8A (number)
(0-58) 76 99 299 (phone)	(0-58) 76 99 226 (fax)
best@best.com.pl (e-mail)	www.best.com.pl (www)
585-00-11-412 Tax ID (NIP)	190400344 Statistical No. (REGON)

SIGNATURES OF THE PERSONS REPRESENTING THE COMPANY:

Date	Given name and surname	Position/Function	Signature
20/02/2026	Marek Kucner	Vice-President of the Management Board	
20/02/2026	Agnieszka Pakos	Member of the Management Board	