

**Polish Financial Supervision Authority
Current Report No. 42/2026**

Prepared on: 9 September 2026

Subject:

Information on transactions obtained according to Article 19(3) MAR

Legal basis:

Article 19(3) MAR – information on transactions conducted by persons discharging managerial responsibilities

Report contents:

BEST S.A., having its registered office in Gdynia (Issuer), announces that today it received from four members of the Management Board (i.e. persons discharging managerial responsibilities with the Issuer) notifications prepared according to Article 19(1) MAR about transactions to acquire the Issuer's subscription warrants on 09 September 2026.

The Issuer has attached to this current report the notifications containing the transaction details.

Annexes:

File	Description
President of the Management Board – notification.pdf	Notification of transactions under Article 19(1) MAR
Vice-President of the Management Board – notification.pdf	Notification of transactions under Article 19(1) MAR
Member of the Management Board – notification.pdf	Notification of transactions under Article 19(1) MAR
Member of the Management Board – notification.pdf	Notification of transactions under Article 19(1) MAR

BEST S.A.
(full name of the issuer)

BEST
(abbreviated name of the issuer)

81-537
(postal code)

Łużycka
(street)

(0-58) 76 99 299
(phone)

best@best.com.pl
(e-mail)

585-00-11-412
Tax ID (NIP)

Other finance (fin)
(sector as per GPW (Warsaw Stock Exchange) classification)

Gdynia
(city/town)

8A
(number)

(0-58) 76 99 226
(fax)

www.best.com.pl
(www)

190400344
Statistical No. (REGON)

SIGNATURES OF THE PERSONS REPRESENTING THE COMPANY:

Date	Given name and surname	Position/Function	Signature
09/09/2026	Marek Kucner	Vice-President of the Management Board	
09/09/2026	Mariusz Gryglicki	Member of the Management Board	

Notification of the transaction/~~transactions~~* referred to Article 19(1) MAR

1	Details of the person discharging managerial responsibilities/person closely associated		
a)	Name	Krzysztof Borusowski	
2	Reason for the notification		
a)	Position/status	President of the Management Board of BEST S.A. – person discharging managerial responsibilities	
b)	Initial notification/change	Initial notification	
3	Data of issuer, emission allowance market participant, auction platform, auctioneer or auction monitor		
a)	Name	BEST SPÓŁKA AKCYJNA	
b)	LEI	2594000NL3ACJPV93J19	
4	Details of the transaction: section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	series D4 subscription warrants D4	
b)	Transaction type	Purchase	
c)	Price and volume	Price	Volume
		PLN 0.00	30000
d)	Aggregated information - Aggregated volume - Price	30000 PLN 0.00	
e)	Transaction date	09/09/2026	
f)	Transaction place	outside a trading system	

* Delete as appropriate

Notification of the transaction/~~transactions~~* referred to Article 19(1) MAR

1	Details of the person discharging managerial responsibilities/person closely associated		
a)	Name	Marek Kucner	
2	Reason for the notification		
a)	Position/status	Vice-President of the Management Board of BEST S.A. – person discharging managerial responsibilities	
b)	Initial notification/change	Initial notification	
3	Data of issuer, emission allowance market participant, auction platform, auctioneer or auction monitor		
a)	Name	BEST SPÓŁKA AKCYJNA	
b)	LEI	2594000NL3ACJPV93J19	
4	Details of the transaction: section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	series D4 subscription warrants D4	
b)	Transaction type	Purchase	
c)	Price and volume	Price	Volume
		PLN 0.00	30000
d)	Aggregated information - Aggregated volume - Price	30000 PLN 0.00	
e)	Transaction date	09/09/2026	
f)	Transaction place	outside a trading system	

* Delete as appropriate

Notification of the transaction/~~transactions~~* referred to Article 19(1) MAR

1	Details of the person discharging managerial responsibilities/person closely associated		
a)	Name	Agnieszka Pakos	
2	Reason for the notification		
a)	Position/status	Member of the Management Board of BEST S.A. – person discharging managerial responsibilities	
b)	Initial notification/change	Initial notification	
3	Data of issuer, emission allowance market participant, auction platform, auctioneer or auction monitor		
a)	Name	BEST SPÓŁKA AKCYJNA	
b)	LEI	2594000NL3ACJPV93J19	
4	Details of the transaction: section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	series D4 subscription warrants D4	
b)	Transaction type	Purchase	
c)	Price and volume	Price	Volume
		PLN 0.00	8250
d)	Aggregated information - Aggregated volume - Price	8250 PLN 0.00	
e)	Transaction date	09/09/2026	
f)	Transaction place	outside a trading system	

* Delete as appropriate

Notification of the transaction/~~transactions~~* referred to Article 19(1) MAR

1	Details of the person discharging managerial responsibilities/person closely associated		
a)	Name	Mariusz Gryglicki	
2	Reason for the notification		
a)	Position/status	Member of the Management Board of BEST S.A. – person discharging managerial responsibilities	
b)	Initial notification/change	Initial notification	
3	Data of issuer, emission allowance market participant, auction platform, auctioneer or auction monitor		
a)	Name	BEST SPÓŁKA AKCYJNA	
b)	LEI	2594000NL3ACJPV93J19	
4	Details of the transaction: section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	series D4 subscription warrants D4	
b)	Transaction type	Purchase	
c)	Price and volume	Price	Volume
		PLN 0.00	8250
d)	Aggregated information - Aggregated volume - Price	8250 PLN 0.00	
e)	Transaction date	09/09/2026	
f)	Transaction place	outside a trading system	

* Delete as appropriate