Polish Financial Supervision Authority
Current Report No. 51/2026

Date of preparation: 18 November 2026

Subject:
Information received pursuant to Article 19 of MAR concerning transactions in the Issuer's bonds

Legal basis:
Article 19(3) of MAR – information on transactions conducted by persons discharging managerial responsibilities

Content of the report:
BEST S.A., with its registered office in Gdynia (the "Issuer"), hereby reports that it has today received notifications from Kredyt Inkaso I Niestandaryzowany Fundusz Inwestycyjny Zamknięty Wierzytelności, with its registered office in Gdynia, and from Kredyt Inkaso II Niestandaryzowany Fundusz Inwestycyjny Zamknięty Wierzytelności concerning transactions involving the acquisition of the Issuer's bonds on 16 November 2026. The notifications were drawn up pursuant to Article 19(1) of Regulation (EU) No 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse ("MAR"). The funds are persons closely associated with two members of the Issuer's Management Board within the meaning of Article 3(1)(26)(d) of MAR.

The notifications containing details of the transactions are attached to this current report.

Attachments:

File	Description
Powiadomienie KI I NFIZW.pdf	KI I NFIZW notification
Powiadomienie KI II NFIZW SUB KI1.pdf	KI II NFIZW SUB KI1 notification

BEST S.A. **(full name of the Issuer)**	
BEST **(abbreviated name of the Issuer)**	**Other finance (fin)** **(sector according to the Warsaw Stock Exchange classification)**
81-537 **(postcode)**	**Gdynia** **(city)**
Łużycka 8A **(street) (number)**	
(0-58) 76 99 299 **(telephone)**	**(0-58) 76 99 226** **(fax)**
best@best.com.pl **(email)**	**www.best.com.pl** **(website)**
585-00-11-412 **(NIP – Tax Identification Number)**	**190400344** **(REGON – National Business Registry Number)**

SIGNATURES OF COMPANY REPRESENTATIVES:

Date	First and last name	Position / Role	Signature
18 November 2026	Marek Kucner	Vice-President of the Management Board	
18 November 2026	Mariusz Gryglicki	Member of the Management Board	

Notification of the transaction/~~transactions~~* referred to in Article 19(1) of MAR

1	**Details of the person discharging managerial responsibilities/person closely associated**		
a)	Name	KREDYT INKASO I NFIZW	
2	**Reason for the notification**		
a)	Position/status	Person closely associated with persons discharging managerial responsibilities: Krzysztof Borusowski – President of the Management Board of BEST S.A. Marek Kucner – Vice-President of the Management Board of BEST S.A.	
b)	Initial notification/Amendment	Initial notification	
3	**Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**		
a)	Name	BEST SPÓŁKA AKCYJNA	
b)	LEI	2594000NL3ACJPV93J19	
4	**Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted**		
a)	Description of the financial instrument, type of instrument Identification code	BESTLP0232 bond PLO020700186	
b)	Nature of the transaction	Acquisition	
c)	Price(s) and volume(s)	**Price(s)**	**Volume(s)**
		PLN 100,000	90
d)	Aggregated information - Aggregated volume - Price		 90 PLN 100,000
e)	Date of the transaction	2026-11-16	
f)	Place of the transaction	Outside a trading venue	

* Delete as appropriate

Notification of the transaction/~~transactions~~* referred to

in Article 19(1) of MAR

1	**Details of the person discharging managerial responsibilities/person closely associated**		
a)	Name	KREDYT INKASO II NFIZW SUBFUNDUSZ KI 1	
2	**Reason for the notification**		
a)	Position/status	Person closely associated with persons discharging managerial responsibilities: Krzysztof Borusowski – President of the Management Board of BEST S.A. Marek Kucner – Vice-President of the Management Board of BEST S.A.	
b)	Initial notification/Amendment	Initial notification	
3	**Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**		
a)	Name	BEST SPÓŁKA AKCYJNA	
b)	LEI	2594000NL3ACJPV93J19	
4	**Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted**		
a)	Description of the financial instrument, type of instrument Identification code	BESTLP0232 bond PLO020700186	
b)	Nature of the transaction	Acquisition	
c)	Price(s) and volume(s)	**Price(s)**	**Volume(s)**
		PLN 100,000	40
d)	Aggregated information - Aggregated volume - Price(s)		40 PLN 100,000
e)	Date of the transaction	2026-11-16	
f)	Place of the transaction	Outside a trading venue	

* Delete as appropriate